



THE LOCAL GOVERNMENT ASSOCIATION

Staffordshire's voice for local government



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Staffordshire Local Government Association - Joint Waste Management Board

Wednesday, 28 October 2015
2.00 pm
District Council House, Lichfield

John Henderson
Honorary Secretary
20 October 2015

A G E N D A

PART ONE

1. **Apologies**
2. **Minutes of Meeting held on 22 July 2015** (Pages 1 - 6)
3. **Matters Arising**
4. **Joint Waste Management Board Sub-Group - Update** (Pages 7 - 10)
Report of the Staffordshire Waste Partnership Officer
5. **Strategic Waste Management Board Action Plan - Performance Report**
Report of the Chair of the Staffordshire Waste Officers' Group
6. **Items for Discussion** (Pages 11 - 24)
 - (a) Overview Report (attached);
 - (b) Staffordshire Waste Partnership Baseline Review Spreadsheet (attached) and Summary Table (to be sent in hard copy only);
 - (c) Staffordshire Waste Partnership Comparison Table (attached);
 - (d) Staffordshire Waste Partnership Contract Register (attached);

(e) Disposal Costs Table (attached);

(f) Household Waste Recycling Centre Report (verbal);

7. Green Waste Credits (Pages 25 - 26)

(a) Summary of County Council's Proposals (attached);

(b) Reaching a Decision on the County Council's Proposal
(for discussion);

NB. A decision on whether to accept the County Council's proposal of reducing the annual increase in Green Waste Credits paid to Waste Collection Authorities to that of the Retail Price Index is required at this meeting. The decision cannot be postponed further and failure to reach a decision will be viewed by the County Council as a rejection of the proposal. A discussion is required to determine how Members wish to proceed which will then be followed by a vote on the proposal according to the Board's constitution.

(c) Vote to Accept or Reject the County Council's Proposal.

8. Discussion on How to Move Forward

(a) Planned Savings Options for Consideration;

(b) Timeframe for Implementation;

(c) Spending Funding Grant.

9. Waste Service Changes

Updates from Waste Collection and Disposal Authorities

10. Date and Venue of Next Meeting (January 2016) - For Discussion

Membership

Patricia Ackroyd
Ann Beech
Mary Bond
Alan Dudson
Iain Eadie

Frank Finlay
Terry Follows
Arthur Forrester
Gill Heath
Michelle Thurgood

Staffordshire Local Government Association

MINUTES OF THE MEETING OF THE STAFFORDSHIRE AND STOKE-ON-TRENT JOINT WASTE MANAGEMENT BOARD HELD ON MONDAY 22 JULY 2015 AT COUNCIL OFFICES, CODSALL

Present:

Cannock Chase District Council

Mr. J. Presland

Staffordshire County Council

Cllr. C.G. Heath

Mr. J. Howard

Mr. C. Jones

Mrs. C. Ruskin-Brown

East Staffordshire Borough Council

Mr. P. Farrer

Staffordshire Moorlands District Council

Mrs. R. Dodd

Lichfield District Council

Cllr. I Eadie

Mr. N. Harris

Stoke-on-Trent City Council

Ms. C. Gibbs

Cllr. T. Follows

Newcastle-under-Lyme Borough Council

Cllr. A. Beech

Mr. T. Nicoll

South Staffordshire District Council

Mr. S. Alexander

Cllr. M. Bond

Mrs. J. Smith

Stafford Borough Council

Cllr. F. Finlay

Mr. H. Thomas

Tamworth Borough Council

Mr. A. Barratt

Also in attendance: Mr J. Lindop (Staffordshire County Council), and Ms K. Cocks (Staffordshire Waste Partnership Officer).

Apologies: Cllr. Mrs. P. Ackroyd (East Staffordshire Borough Council); Mr. I. Benson (Staffordshire County Council); Cllr. A. Dudson (Cannock Chase District Council); Cllr. A. Forrester (Staffordshire Moorlands District Council); Mrs. N. Kemp (Staffordshire Moorlands District Council); Mrs. D. Tilley (Lichfield District Council); Mrs. S. Talbot (Staffordshire County Council); Ms. M. Thurgood (Tamworth Borough Council)

PART ONE

Minutes

67. **RESOLVED** – That the minutes of the meeting held on 23 March 2015 be confirmed and signed by the Chairman.

Matters Arising

68. There were no matters arising which were not dealt with elsewhere on the Agenda.

Joint Waste Management Board Sub Group - Update (Schedule 1)

69. The Board received the minutes of the Joint Waste Management Board Sub-Group meeting held on 1 July 2015 for information which included progress reports in respect of the following projects:-

- Food Waste Prevention Project Group (closed project);
- Developer Bin Policy (closed project);
- Fleet Procurement (closed project);
- Dry Recyclables Processing Contract Procurement (on-going project);
- Four Ashes Joint Campaign (on-going project);
- Holistic Savings for Staffordshire (new Project)

Members noted the good progress which had been made in various projects, including those which had been completed since their previous meeting. With regard to the Food Waste Prevention Project, Fun Food Packs had been launched and circulated to all Partner Authorities. The packs had also had also been made available on the Staffordshire Waste Partnership Website and publicised in the press.

The Developer Bin Policy, the Waste Guidance for Developers document had been completed and issued to all Partner Authorities for implementation as necessary. Included in the document was a method of payment for Councils wishing to charge for the provision of bins.

With regard to Fleet Procurement, East Staffordshire Borough Council had recently let their fleet contract to Gulliver's with assistance from the Staffordshire Waste Partnership Officer who had moderated the tender evaluation process as an impartial advisor. The Waste Partnership Officer had also assisted the Borough Council during a potential legal challenge by the second place tenderer and offered to moderate Lichfield District and Tamworth Borough Council's tender evaluation for their Fleet contract.

70. **RESOLVED** – That the reports be received and the progress on projects made to date be noted.

Strategic Waste Management Action Plan - Performance Report (Schedule 2)

71. The Board considered a report of the Chairman of the Staffordshire Waste Officers' Group regarding the progress made towards delivery of the Strategic Waste Management Action Plan.

From the data which had been received, most Authorities had collected less residual waste per household (NI191) in this period (quarter 4) when compared to quarter 3 2014/15. This trend was also reflected in the year end statistics. However, performance under NI192: "Household Waste Sent for Reuse, Recycling or Composting" had also declined for all Partners when compared to quarter 3 2014/15. With regard to NI193: "% of municipal waste landfilled", the County Council's performance indicated a slight reduction (0.34%) in the current period compared to Quarter 3. Members noted that the quarterly statistics for Stoke-on-Trent City Council were unavailable although the year-end total was 10.62%.

Members were pleased to note the decrease in residual waste collected but looked forward to an improvement in the statistics for waste recycled and sent to landfill. They were agreed over the urgent need to continue promoting the message of 'Reduce, Reuse and Recycle' with the public for both environmental and financial reasons.

72. **RESOLVED** – That the report be received and noted.

Reports for Information (Schedule 3)

73. The Board received a Briefing Note from the Staffordshire Waste Partnership Officer – Waste Management Savings (as submitted to the Staffordshire Chief Executive's Group at their meeting on 9 July 2015).

The note had been prepared following a request by Members at their previous meeting and set out the background to the discussions which had already taken place regarding Staffordshire County Council's aim of achieving financial savings of £1.5m in their waste management operations over the next five years (as set out in their Medium Term Financial Strategy 2015-2020). The Authority had initially proposed that (i) a reduced level of Green Waste Credits (GWC) should be paid to District and Borough Councils in instances where they were intending to charge for Green Waste collections (to ensure that both collection and disposal Authorities benefitted from the additional income received) and; (ii) the abolition of the automatic annual 3% inflationary increase in credits paid to Waste Collection Authorities.

However, following the meeting of the Board on 23 March 2015 at which Members had opposed the proposals stating that there was no political appetite to introduce a chargeable service at present, various other options had initially been considered including (i) freezing the annual 3% inflationary increase in GWC for three years; (ii) linking the annual increase to the Consumer Price Index and; (iii) recalculating the rate of GWCs which had originally been fixed in 2006.

In addition, the note detailed all other possible options for achieving disposal savings (having regard to the onus being on the Waste Disposal Authority) together with holistic longer term waste management savings for the entire Partnership in order to provide cost effective services for the residents of Staffordshire going forward. These included financial adjustments and soft measures such as a review of staffing levels and salaries etc.

74. **RESOLVED** – That the briefing note be received.

Dates of Future Meetings

75. **RESOLVED** – That further meetings of the Board be held in

- October 2015 on a date and at a time to be arranged, at District Council House, Lichfield;
- January 2016 on a date and at a time to be arranged, at Civic Offices, Merrial Street, Newcastle-under-Lyme.

Exclusion of the Public

76. **RESOLVED** – That the public be excluded from the meeting for the following items of business which involved the likely disclosure of exempt information as defined in the paragraphs of Part I of Schedule 12A of the Local Government Act 1972 (as amended) as indicated below.

PART TWO

Achieving Savings in Waste Management

(exemption paragraph 3)

(Schedule 4)

77. The Chairman of the Staffordshire Waste Officers' Group introduced Dr. David Greenfield, an advisor to the Waste Network Co-ordinators, who had a wide knowledge of Local Authorities nationwide that had been required to make savings in their waste management and other operations. Dr. Greenfield had offered to help facilitate the Board's discussion of the issues set out above, as an impartial advisor, with a view to ensuring suitable actions were taken to avoid cost shunting and achieve holistic savings for all partners.

The Board then received the following oral reports/PowerPoint presentations:-

- Savings (attached as Appendix A to the signed minutes) from Chris Jones, Team Manager: Waste Policy and Climate Change.
- Joint Working (attached as Appendix B to the signed minutes) from Dr. Greenfield and the Staffordshire Waste Partnership Officer.

During his presentation, Mr Jones explained that the County Council had already achieved significant savings in waste management in recent years including (i) £70,000 from the re-classification of Clinical Waste; (ii) £3m from a reduction in landfill and; (iii) £240,000 from a new Household Waste Recycling Centre (HRWC) Contract. In addition, income had been generated from the implementation of Schedule 2 charges relating to the collection of waste from non-residential premises.

Further measures identified for implementation included the introduction of charging for non- household waste at HWRCs and the retender of the Hanford Waste to Energy Contract. However, the remaining options available for achieving the £1.5m target set out in the Authority's Medium Term Financial Strategy 2015-2020 were limited and centred around modifications to the current HWRC contract eg rationalisation of site provision and the introduction of permitting schemes.

The meeting then adjourned so that Members could examine the various options in greater detail in an informal setting. With the assistance of the Staffordshire Waste Partnership Officer, they focused on short term options as set out above. Meanwhile officers from all Partner Authorities together with Dr. Greenfield focussed on the longer term with a view to achieving savings for all Staffordshire residents.

Following the recommencement of the meeting, the Vice-Chairman took the Chair owing to the Chairman having a prior engagement at her Authority.

The Waste Partnership Officer reported that during their group session, Members had provisionally agreed to seek approval from their respective Authorities' Cabinets to annual increases in Green Waste Recycling Credits for 2016/17 and 2017/18 being in line with the Retail Price Index. In addition, the representative of the County Council had agreed that her Authority should re-examine their policy with regard to HWRC provision with a view to releasing further savings where appropriate.

The Member representative of Lichfield District Council said that District and Borough Partners had provisionally agreed to re-examine their waste minimisation strategies with a view to seeking further reductions in the volume of residual waste generated, including undertaking further publicity campaigns to achieve desired outcomes, if required.

Dr. Greenfield informed the Board that during their group session officers had agreed to (i) establish a baseline cost for the waste collection service at their respective Authorities; (ii) explore opportunities for greater joint working between Partner and neighbouring Authorities and for an options appraisal to be prepared for consideration by Members at the appropriate time and; (iii) Having regard to the circular economy whereby growth was decoupled from the use of natural resources, examine how the waste collection and disposal functions could be future proofed against changes in demand and financial constraints of Partners.

78. **RESOLVED** – (a) That Partners seek approval to Green Waste Recycling Credits for 2016/17 and 2017/18 being in line with the Retail Price Index rather than an automatic 3% increase as at present, with a view to reporting back to the next meeting of the Board, so that a Partnership-Wide decision may be made.

(b) That District and Borough Partners re-examine their Waste Minimisation Strategies with a view to seeking further reductions in residual waste including undertaking additional publicity campaigns, if required.

(c) That the Waste Partnership Officer informs the Chief Executive's Group of the above-mentioned proposals.

(d) That the Waste Partnership Officer produce a plan of action and baseline costing spreadsheet using a standard methodology together with any other required documentation to form the background assessments for presentation to the Board at their next meeting in October 2015.

CHAIRMAN

PROJECT PROGRESS REPORT

Closed projects

Food waste prevention project group

The educational food waste and nutrition packs have been available to the public for several months now. Below is a list of the works to disseminate the packs in each council's areas. It is recommended to Members that they enquire to their Waste Manager about their local dissemination to ensure they are receiving the greatest benefit from the packs, to tackle local food waste levels.

Councils;

- Available to download on SWP and SCC website,
- Some councils have emailed the link to schools directly or via eco schools newsletter,
- Some councils have discussed the packs at Eco Schools meetings'
- Showcased at local events, such as ESBC's Autumn festival and Gardening festival or inclusion by SBC in the 'Know your Food Labels/Cooking for One' courses organised by Stafford & Rural Homes for their tenants.

Partners;

- Entrust have incorporated it within their 'Beyond the Kitchen' initiative with schools which is a range of educational toolkits on nutrition, waste, wellbeing and basic cookery, being delivered at over 400 sites.
- Awaiting confirmation of inclusion in adult and family learning courses, along with education delivered by SoTCC City Catering for schools.

Dry recyclables processing contract procurement

The processing contract is now well underway and no longer requires SWP input as initial teething issues have been rectified. SWP support remains available if required.

On-going projects

Four Ashes joint campaign

Following meetings between the councils' working group and Veolia, we are awaiting progress from Veolia as the project lead. Nothing has been progressed for several months despite regular chasing.

CCDC collection contract

CCDC are currently procuring a waste collection contract, which has been open to market during the summer. The council wish to submit an in house bid using their own Waste Officers, therefore meaning they can have no part in the procurement process. CCDC have hired the SWP Manager as a

third party impartial technical officer for the creation of the ITT questionnaire and subsequent evaluation (along with the Waste Officer from SSDC). Evaluation is underway and the contract will be awarded shortly.

This work is undertaken on a consultancy basis for which CCDC are paying for the services of the SWP Manager at a day rate (agreed at SWOG by all councils – consultancy is also open to other council at the same rate if requested, provided the workload does not exceed set parameters affecting the partnership work). Upon project completion, CCDC will be invoiced and the money will go into the SWP pot for use on future joint projects.

Holistic savings for Staffordshire

Following the last JWMB, the SWP Manager has been collating the required data for a baseline costings review, which will be provided at October's JWMB as papers. The information will include full service costs of all waste services across the area, comparisons to 2007 data, and an up to date contract register. These papers will also be submitted to Chief Executive's Group for information.

The SWP Manager also attended the September Chief Executive's Group to provide technical support to their waste discussions and provided impartial feedback on the drafted Memorandum of Understanding.

SWP applied for a grant of £20,000 from the Local Government Association (LGA) to assist with this work, and was successful in its bid. The funding has now been placed in the SWP account ready for use (before March 2016). A condition of the funding is to provide information to the LGA on the project works to ensure the money has been spent to suitably move the authorities forward to greater service and financial efficiencies.

It is expected that after the October JWMB, a direction of travel will have been agreed and a suitable options appraisal will be conducted with outside support (funded by the LGA grant).

New projects

Love your bin man

'Love your bin man' is a SSDC campaign to humanise the waste operations staff to raise health and safety awareness of the dangers our staff face when collecting waste, such as dangerous driving by the public. Following the work already conducted by SSDC, a template has been created to allow other councils to follow the same model.

WEEE funding application

BIS have launched a new WEEE funding scheme offering up to £100,000 for a successful partnering bid. SWP will work with SCC to co-ordinate a suitable application – at present, it is expected that the bid will comprise a push of existing kerbside WEEE collections and assistance to create new kerbside WEEE collections, for those interested councils.

This will further support the SCC led social media project on WEEE reuse at the Rugeley reuse shop (at the HWRC) which received funding in a previous round of applications several months ago.

CPC training collaborations

Following recent discussions at TOG, there are plans to investigate the potential of collaborative driver training for all SWP councils, to achieve economies of scale (therefore reducing costs) and to offer greater flexibility in the logistics of mandatory training. There are several key options available at a variety of costs – a full options appraisal will be drafted with recommendations, before requesting approval from councils for official adopting.



Item 6a. Overview report

Introduction

This report, as item 6a, provides an overview of the tables and spreadsheets that form agenda items 6b, 6c and 6d;

- 6b – SWP Baseline review spreadsheet and summary table,
- 6c – SWP Comparison table,
- 6d – SWP Contracts register.

Along with other considerations to be aware of.

The information is provided to Members to offer the knowledge required to determine the future direction of the Partnership with regard to achieving holistic saving.

Explanation of 6b

This spreadsheet comprises a baseline financial review of each council waste management services for 2014/15. The template is the same for all councils where appropriate (variances between certain categories for collection, disposal and unitary), to ensure all data has been collated using the same methodology. Each council has supplied their own data to SWP for collation and has been approved at SWOG.

Due to the size of the spreadsheets for 10 councils, this excel document has been emailed to all JMWB attendees rather than issued as paper copies. A summary table, containing the end calculations of the in-depth spreadsheets, has been issued as a paper copy and will be discussed at the meeting.

The spreadsheets calculate the cost to each council of delivering their waste management services. This has been separated into two costs;

- a total cost includes all recharges which has been appropriated to the services, such as recharges for legal, audit and HR services,
- a true service cost which includes only charges relating directly to the running of all waste management services.

These costs are then divided by the number of the households to offer a value comparable between councils by accounting for the population of the areas. However it should be noted that the geographical size, the urban to rural density or the topography of the area cannot be accounted for within calculations.

Explanation of 6c

The effectiveness of the waste management services across SWP is reported to JWMB by recycling rate figures. To highlight the improvement in recycling rates in recent years, a comparison table shows the recycling rate for 2006/07 compared to 2014/15 (the same year offering the financial assessment in item 6b). This indicates that all councils

within SWP have increased their recycling rate significantly over the last 8 years, and are above the UK average for all local authorities.

2006/07 rates were used as this year offers a suitable baseline before any major service changes were implemented in most councils.

Explanation of 6c

A contracts register has been drafted to showcase the current variety and potential alignment of all councils' contracts. This offers the opportunity for councils to highlight where potential collaborative working may occur in the form of either joint contract procurement or joint contracts.

This register is an update of the existing register from May 2013.

Other papers for item 6

Item 6e is a table from the County Council showcasing the disposal costs per collection authority, based upon the assumptions noted. There is a slight differences between the budget figures provided on the baseline spreadsheet (6b), and this table, as averages and assumptions have been used here to get a "district" figure. The "gate fee" for some contracts isn't as straightforward as a simple figure and at any one point in time will depend on numerous other things. As such, the County Council will be delivering a presentation on the financial structure of the disposal contracts the next Waste Officers meeting in November.

Item 6f is a verbal report from the County Council on the topic of the potential left to squeeze further savings from the HWRC contract with FCC, including the impact of shutting sites.

Other aspects to consider

- Funding grant;

SWP has been awarded a grant of £20,000 from the Local Government Association to spend on the project of collaboratively working together to produce savings for the Staffordshire tax payer. The bid application was specifically vague to enable SWP to conduct the project according to the as yet undecided direction of the project as to how the savings will be achieved long term. The money granted to us on several conditions –

1. Money must be spent by March 2016.
2. Money must be spent as a Partnership.
3. Progress must be reported monthly to the LGA using the provided templates.
4. Lessons learnt and key outcomes must be shared with the LGA and the wider local authority audience for sharing best practice.

As such, by the end of November (when the first progress report is due), the LGA are expecting a full outline of how the money is to be spent with an associated timeline. Therefore, these aspects need to be agreed at October's JWMB meeting, in item 8.

With this in mind, it has been suggested at SWOG that to avoid repeating work previously done by consultants on creating a joint waste authority, we use the funding to obtain current waste composition analysis and modelling of new collection service ideas, such as reduction of residual collections.

- Memorandum of Understanding;

Chief Executives Group have created and discussed a new Memorandum of Understanding to ensure councils are signed up to the same ethos of achieving cost savings, above and beyond the already established Joint Municipal Waste Management Strategy for Staffordshire and Stoke on Trent, and Joint Waste Management Board. The outcome of discussions and therefore sign up to the MoU following the 1st October meeting is unknown by SWP at the time of writing this report. Please contact your council's Chief Executive for an update prior to the JWMB meeting.

Report Author: Kay Cocks, Partnership Officer, Staffordshire Waste Partnership

ITEM 6b - Baseline financial review summary table (part one)

2014/15 baseline financial review; summary					
Council	Number of households	Total cost of waste services (including recharges) £	Total cost per household (including recharges) £	True cost of waste services (without recharges) £	True cost perhousehold (without recharges) £
Cannock Chase District Council	42,000	£2,642,249	£62.91	£2,578,241	£61.39
East Staffordshire Borough Council	49,390	£3,383,816	£68.51	£3,201,727	£64.83
Lichfield and Tamworth Joint Waste Service	74,000	£4,797,601	£64.83	£4,606,760	£62.25
Newcastle-under-lyme Borough Council	54,950	£4,051,069	£73.72	£3,402,278	£61.92
South Staffordshire District Council	46,030	£3,271,893	£71.08	£3,093,115	£67.20
Stafford Borough Council	56,950	£4,289,558	£75.32	£4,043,987	£71.01
Staffordshire Moorlands District Council	43,270	£3,737,348	£86.37	£3,301,734	£76.31
Staffordshire County Council	366,590	£20,243,592	£55.22	£19,385,353	£52.88
Stoke on Trent City Council	107,900	£12,295,572	£113.95	£11,582,541	£107.35
TOTAL costs to tax payer	474,490	£58,712,698	£123.74	£55,195,736	£116.33

Caveats;

WCA costing includes gate fees, but does not include income of recycling credits (to avoid double counting) - WDA costing includes recycling credit expense

New contracts for 2015 are not included in this financial year 2014/15, such as joint MRF contract for processing of dry recycling materials (with a vastly different financial structure)

Please be aware of the affect of urban density, rural expanse, council area and topography when considering the differences costings between authorities

Notes;

1. All actual costs for the 2014/15 financial year (this spreadsheet covers financial information only).
2. Revenue costs only - all capital costs are reflected back in depreciation.
3. Gross costs only in the collection costs please - net will be calculated thereafter.
4. Recycling credits are to be entered into this spreadsheet as a WDA / UA expense not attributed to WCA income (to avoid double counting).
5. Income includes only the sale of collected materials.
6. Please ignore on costs for non essential services, such as contributions to the mayor, democratic services etc, as a result of apportioned spending after budgets have closed.
7. Street sweeping / cleansing costs are only considered for the disposal element by the WDA / UA - this spreadsheet do not include the service costs of any street cleansing activities.
8. Where service costs are shared over several waste streams (e.g. RCVs which collect garden waste and residual waste on alternate weeks), please apportion the costs over the waste stream services (e.g. 50% to each if equally shared).
9. Where background spend is apportioned across waste stream services as your council standard, please add together for a total figure and insert as a total background spend per sub category (e.g. salaries as a total, rather than per collection service).
10. Where the category is not a recharge cost, but a corporate cost, please type CORPORATE into the cell.
11. Where central costs are not apportioned across waste streams, please fill out the 'background' column.
12. Where the category names do not match those of your own council's, please insert the name used by your finance department in the end / green column, for reference.

ITEM 6b - Baseline financial review summary table (part two)

Council	Expenditure (£)			Income (-£)	Total service cost (£)	
	Total controllable	Total non-controllable (recharges)	Total	Total	Including recharges	True service cost (without recharges)
Cannock Chase District Council	£2,809,228	£64,008	£2,873,236	-£230,987	£2,642,249	£2,578,241
East Staffordshire Borough Council	£3,688,907	£182,089	£3,870,996	-£487,180	£3,383,816	£3,201,727
Lichfield and Tamworth Joint Waste Service	£5,121,966	£190,841	£5,312,807	-£515,206	£4,797,601	£4,606,760
Newcastle-under-lyme Borough Council	£4,114,566	£648,791	£4,763,357	-£712,288	£4,051,069	£3,402,278
South Staffordshire District Council	£3,144,640	£178,778	£3,323,418	-£51,525	£3,271,893	£3,093,115
Stafford Borough Council	£4,072,591	£245,571	£4,318,162	-£28,604	£4,289,558	£4,043,987
Staffordshire Moorlands District Council	£3,878,850	£435,614	£4,314,464	-£577,116	£3,737,348	£3,301,734
Staffordshire County Council	£55,815,983	£858,239	£56,674,222	-£36,430,630	£20,243,592	£19,385,353
Stoke on Trent City Council	£20,744,686	£713,031	£21,457,717	-£9,162,145	£12,295,572	£11,582,541
TOTAL	£103,391,417	£3,516,962	£106,908,379	-£48,195,681	£58,712,698	£55,195,736

ITEM 6c - Comparison of recycling rate over time

<i>Comparison data over time</i>	% waste reused, recycled and composted (NI192)		
Council	<i>2006/07</i>	<i>2014/15</i>	<i>Change (% points)</i>
Cannock Chase District Council	37.41%	52.08%	14.67%
East Staffordshire Borough Council	28.36%	52.06%	23.70%
Lichfield and Tamworth Joint Waste Service	44.00%	54.10%	10.10%
Newcastle-under-lyme Borough Council	19.48%	51.59%	32.11%
South Staffordshire District Council	44.34%	54.13%	9.79%
Stafford Borough Council	29.66%	54.80%	25.14%
Staffordshire Moorlands District Council	35.19%	55.62%	20.43%
Staffordshire County Council	36.99%	55.60%	18.61%
Stoke on Trent City Council	19.99%	33.70%	13.71%
UK local authority average	30.56%	44.80%	14.24%

ITEM 6d - SWP contract register October 2015

Council	Task	Contractor (company name or in-house)	Facility location (where appropriate)	End date (DD/MM/YY)	Further extensions (years, months)	Total contract value (£)		Joint contract? y/n With whom?	Comments
						Expenditure (£) positive figure	Income (£) minus figure		
ESBC	Waste collection - residual	In-house	Council depot	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Waste collection - recycling	In-house	Council depot	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Waste collection - garden only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Waste collection - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Waste collection - garden and food	In-house	Council depot	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Waste collection - clinical	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Waste collection - bulky	In-house	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Waste collection - trade	In-house	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Treatment - commingled (MRF)	Biffa Waste Services Ltd	Aldridge	31/03/2022	3 years	£390,000	-£237,000	No	Income fluctuates with market
ESBC	Treatment - paper (mill)	Biffa Waste Services Ltd	Aldridge	31/03/2022	3 years	£55,000	-£213,000	No	Income fluctuates with market
ESBC	Treatment - garden only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Treatment - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Treatment - garden and food	Biffa Waste Services Ltd	Etwall	31/03/2017	0	£650,000	0.00	Lichfield and South Derbyshire	
ESBC	Treatment - confidential waste disposal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Treatment - clinical waste	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ESBC	Treatment - bulky	SCC	N/A	SCC	SCC	SCC	SCC	SCC	
ESBC	Transfer - residual	SCC	Willshees	31/03/2016	N/A	SCC	SCC	SCC	New contract currently being procured commencing 1/04/16
ESBC	Transfer - recycling	Biffa Waste Services Ltd	Willshees	31/03/2016	N/A	SCC	SCC	SCC	New contract currently being procured commencing 1/04/16
ESBC	Transfer - street sweepings	SCC	Willshees	31/03/2016	N/A	SCC	SCC	SCC	New contract currently being procured commencing 1/04/16
ESBC	Bring banks - Dry recycling	In-house	Aldridge	N/A	N/A	N/A	-£1,000	No	Collected in-house, sent to Biffa for treatment.
ESBC	Bring banks - Paper	Saica Natur	unknown	31/10/2015	0	£1,500	0	No	Collected in-house, sent to Biffa for treatment.
ESBC	Bring banks - Card	Saica Natur	unknown	31/10/2015	0	£3,000	0	No	Collected in-house, sent to Biffa for treatment.
ESBC	Bring banks - Glass	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Collected in-house, sent to Biffa for treatment.
ESBC	Bring banks - Plastics	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Collected in-house, sent to Biffa for treatment.
ESBC	Bring banks - Cans	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Collected in-house, sent to Biffa for treatment.
ESBC	Bring banks - WEEE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
ESBC	Bring banks - Textiles	Willcox	unknown	31/10/2015	0	£0	-£3,000	No	
ESBC	Bring banks - Shoes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
ESBC	Bring banks - Media and books	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
ESBC	Containers - procurement of wheeled bins	Various	N/A	N/A	N/A	N/A	N/A	N/A	
ESBC	Containers - procurement of Euro bins	Various	N/A	N/A	N/A	N/A	N/A	N/A	
ESBC	Containers - procurement of other plastic containers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
ESBC	Containers - procurement of sacks	Various	N/A	N/A	N/A	N/A	N/A	N/A	
ESBC	Containers - collection / disposal of spent containers			N/A	N/A	N/A	N/A	N/A	
ESBC	Other services - removal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
ESBC	Other services - disposal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
CCDC	Waste collection - residual	In-House	Council depot, Cannock	31/03/2016	N/A	N/A	N/A	No	N/A
CCDC	Waste collection - recycling	Biffa	Biffa Poplars Site, Cannock	31/03/2016	N/A	£676,133	-£519,531	No	N/A
CCDC	Waste collection - garden only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Waste collection - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Waste collection - garden and food	In-House	Council depot, Cannock	31/03/2016	N/A	N/A	N/A	No	N/A
CCDC	Waste collection - clinical	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Waste collection - bulky	In-House	Council depot, Cannock	31/03/2016	N/A	N/A	N/A	No	N/A
CCDC	Waste collection - trade	In-House	Council depot, Cannock	31/03/2016	N/A	N/A	N/A	No	N/A
CCDC	Treatment - commingled (MRF)	Biffa	Biffa MRF, Aldridge	31/03/2022	plus 3 years	£202,480	-£69,000	Yes - 5 Council	N/A
CCDC	Treatment - paper (mill)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Treatment - garden only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Treatment - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Treatment - garden and food	Jack Moody Ltd	Sharehill, West Midlands	31/03/2016	N/A	£315,217	-£442,816	No	N/A
CCDC	Treatment - confidential waste disposal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Treatment - clinical waste	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Treatment - bulky	HWRC	Four Ashes, South Staffs.	N/A	N/A	N/A	N/A	No	N/A
CCDC	Transfer - residual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Transfer - recycling	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Transfer - street sweepings	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Bring banks - Dry recycling	In-House	8 sites across district	N/A	N/A	N/A	N/A	No	N/A
CCDC	Bring banks - Paper	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Bring banks - Card	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Bring banks - Glass	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Bring banks - Plastics	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Bring banks - Cans	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Bring banks - WEEE	In-House	Council depot, Cannock	31/03/2016	N/A	N/A	N/A	N/A	N/A
CCDC	Bring banks - Textiles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Bring banks - Shoes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Bring banks - Media and books	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Containers - procurement of wheeled bins	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Containers - procurement of Euro bins	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Containers - procurement of other plastic containers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Containers - procurement of sacks	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Containers - collection / disposal of spent containers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Other services - removal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
CCDC	Other services - disposal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Waste collection - residual	In-house	Council depot	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Waste collection - recycling	In-house	Council depot	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Waste collection - garden only	In-house	Council depot	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Waste collection - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Waste collection - garden and food	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Waste collection - clinical	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Waste collection - bulky	In-house	Council depot	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Waste collection - trade	In-house	Council depot	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Treatment - commingled (MRF)	Biffa Waste	Aldridge	31/03/2022	plus 3	£550,000	-£340,000	ESBC CDC SSDC	
L+T	Treatment - paper (mill)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Treatment - garden only	Greener Composting	Wall	12/10/2021	plus 3	£290,000	£0	N/A	N/A
L+T	Treatment - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Treatment - garden and food	Biffa Waste	Etwall	31/03/2017	N/A	£190,000	N/A	ESBC SDDC	N/A

L+T	Treatment - confidential waste disposal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Treatment - clinical waste	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Treatment - bulky	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Transfer - residual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Transfer - recycling	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Transfer - street sweepings	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Bring banks - Dry recycling	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Bring banks - Paper	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Bring banks - Card	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Bring banks - Glass	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Bring banks - Plastics	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Bring banks - Cans	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Bring banks - WEEE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Bring banks - Textiles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Bring banks - Shoes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Bring banks - Media and books	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Containers - procurement of wheeled bins	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Containers - procurement of Euro bins	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Containers - procurement of other plastic containers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Containers - procurement of sacks	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Containers - collection / disposal of spent containers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Other services - removal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Other services - disposal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
L+T	Other - please state	Best Connexion	Agency Contract	31/11/17	plus 1 plus 1	£300,000	N/A	N/A	N/A
SSDC	Waste collection - residual	Biffa Municipal Ltd	Poplars Depot	31/03/2020	Potential 7 years	£2,503,000 + CPI	N/A	No	Commenced 01/04/13. Integrated contract
SSDC	Waste collection - recycling	Biffa Municipal Ltd	Poplars Depot	31/03/2020	Potential 7 years	£2,503,000 + CPI	N/A	No	Commenced 01/04/13. Integrated contract
SSDC	Waste collection - garden only	Biffa Municipal Ltd	Poplars Depot	31/03/2020	Potential 7 years	£2,503,000 + CPI	N/A	No	Commenced 01/04/13. Integrated contract
SSDC	Waste collection - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Waste collection - garden and food	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Waste collection - clinical	Biffa Municipal Ltd	Poplars Depot	31/03/2020	Potential 7 years	£2,503,000 + CPI	N/A	No	Commenced 01/04/13. Integrated contract
SSDC	Waste collection - bulky	Biffa Municipal Ltd	Poplars Depot	31/03/2020	Potential 7 years	£2,503,000 + CPI	N/A	No	Commenced 01/04/13. Integrated contract
SSDC	Waste collection - trade	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Treatment - commingled (MRF)	Biffa Waste Services Ltd	Aldridge	31/03/2022	Potential 3 years	£232,000	-£117,000	Yes	N/A
SSDC	Treatment - paper (mill)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Treatment - garden only	Simpro Ltd	Coven, South Staffs	31/03/2020	Potential 7 years	£256,016	N/A	No	N/A
SSDC	Treatment - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Treatment - garden and food	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Treatment - confidential waste disposal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Treatment - clinical waste	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Treatment - bulky	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Transfer - residual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Transfer - recycling	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Transfer - street sweepings	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Bring banks - Dry recycling	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Bring banks - Paper	Palm Recycling Ltd	N/A	30/09/2015	N/A	£0	£0	N/A	N/A
SSDC	Bring banks - Card	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Bring banks - Glass	Reuse Collections Ltd	N/A	30/09/2015	N/A	£0	£0	N/A	N/A
SSDC	Bring banks - Plastics	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Bring banks - Cans	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Bring banks - WEEE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Bring banks - Textiles	JMP Wilcox Ltd	N/A	30/09/2015	N/A	£0	-£2,750	N/A	N/A
SSDC	Bring banks - Shoes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Bring banks - Media and books	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Containers - procurement of wheeled bins	Schaefer and Craemer	N/A	N/A	N/A	£41,000	N/A	N/A	N/A
SSDC	Containers - procurement of Euro bins	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Containers - procurement of other plastic containers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Containers - procurement of sacks	Imperial Polythene	N/A	Ongoing	N/A	£2,500	0	N/A	N/A
SSDC	Containers - collection / disposal of spent containers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Other services - removal of abandoned vehicles	Cannock Auto Salvage Ltd	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SSDC	Other services - disposal of abandoned vehicles	Cannock Auto Salvage Ltd	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Waste collection - residual	Biffa	N/A	04/02/2018	None	£30m (10 years)	N/A	N/A	N/A
SBC	Waste collection - recycling	Biffa	N/A	04/02/2018	None	£30m (10 years)	N/A	N/A	N/A
SBC	Waste collection - garden only	Biffa	N/A	04/02/2018	None	£30m (10 years)	N/A	N/A	N/A
SBC	Waste collection - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Waste collection - garden and food	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Waste collection - clinical	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Waste collection - bulky	Biffa	N/A	04/02/2018	None	£30m (10 years)	N/A	N/A	N/A
SBC	Waste collection - trade	Biffa	N/A	04/02/2018	None	£30m (10 years)	N/A	N/A	N/A
SBC	Treatment - commingled (MRF)	Biffa	Tollgate Stafford	04/02/2018	None	£30m (10 years)	N/A	N/A	N/A
SBC	Treatment - paper (mill)	Biffa	N/A	04/02/2018	None	£30m (10 years)	N/A	N/A	N/A
SBC	Treatment - garden only	Elford Plant Hire	N/A	04/02/2016	None	£488,600	N/A	N/A	N/A
SBC	Treatment - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Treatment - garden and food	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Treatment - confidential waste disposal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Treatment - clinical waste	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Treatment - bulky	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Transfer - residual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Transfer - recycling	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Transfer - street sweepings	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Bring banks - Dry recycling	Biffa	N/A	04/02/2018	None	£30m (10 years)	N/A	N/A	N/A
SBC	Bring banks - Paper	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Bring banks - Card	Downings	N/A	Rolling	N/A	£10,000 per year	N/A	N/A	N/A
SBC	Bring banks - Glass	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Bring banks - Plastics	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Bring banks - Cans	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Bring banks - WEEE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Bring banks - Textiles	Wilcox	N/A	Rolling	N/A	No cost	N/A	N/A	N/A
SBC	Bring banks - Shoes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Bring banks - Media and books	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Containers - procurement of wheeled bins	YPO	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Containers - procurement of Euro bins	YPO	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Containers - procurement of other plastic containers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Containers - procurement of sacks	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Containers - collection / disposal of spent containers	In House	N/A	N/A	N/A	N/A	N/A	N/A	N/A

SBC	Other services - removal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SBC	Other services - disposal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SMDC	Waste collection - residual	In house	Leek	N/A	N/A	N/A	N/A	No	service will be reviewed in 2016/17	
SMDC	Waste collection - recycling	In house	Leek	N/A	N/A	N/A	N/A	No	service will be reviewed in 2016/17	
SMDC	Waste collection - garden only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Waste collection - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Waste collection - garden and food	In house	Leek	N/A	N/A	N/A	N/A	No	service will be reviewed in 2016/17	
SMDC	Waste collection - clinical	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Waste collection - bulky	North Staffordshire Furniture Mine	Stoke on trent	31/10/2017	N/A	£0	0	Yes - NULBC		
SMDC	Waste collection - trade	In house		N/A	N/A	N/A	N/A	No	service will be reviewed in 2016/17	
SMDC	Treatment - commingled (MRF)	Pearce Recycling	St Albans, Hertfordshire	31/08/2017	plus 2.5, plus 2, plus 4	£835,200	£-600,000	No	income levels are estimations as value is linked to market	
SMDC	Treatment - paper (mill)	Palm Recycling Ltd	Kings Lynn, Norfolk	31/08/2017	plus 2.5, plus 2, plus 5	£22,200	£-222,000.00	No	income levels are estimations as value is linked to market	
SMDC	Treatment - garden only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Treatment - food only	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Treatment - garden and food	Vital Earth UK Ltd	Ashbourne, Derbyshire	30/06/2018	plus 3 plus 3	£657,368	0	No	includes cost of transfer	
SMDC	Treatment - confidential waste disposal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Treatment - clinical waste	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Treatment - bulky	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Transfer - residual	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Transfer - recycling	N/A	N/A	N/A	N/A	N/A	N/A	N/A	cost of transfer is included within treatment contract cost	
SMDC	Transfer - street sweepings	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Bring banks - Dry recycling	Saica Natur	Tyne & Wear	31/10/2015	N/A	£36,000	0	Yes - ESBC	Report recommending bring site removal is being presented to members in October.	
SMDC	Bring banks - Paper	Saica Natur	Manchester	31/10/2015	N/A	£38,200	0	Yes - ESBC	Report recommending bring site removal is being presented to members in October.	
SMDC	Bring banks - Card	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Bring banks - Glass	Berryman	West Yorkshire	31/10/2015	N/A	£0	0	No	Report recommending bring site removal is being presented to members in October.	
SMDC	Bring banks - Plastics	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Bring banks - Cans	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Bring banks - WEEE	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Bring banks - Textiles	JMP Wilcox	Bilston, West Midlands	31/10/2015	N/A	£0		No	Report recommending bring site removal is being presented to members in October.	
SMDC	Bring banks - Shoes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Bring banks - Media and books	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Containers - procurement of wheeled bins	Sourced through ESPO Framework - different supplier options available	N/A	N/A	N/A	£50,183	0	No	volumes of stock needs vary per annum	
SMDC	Containers - procurement of Euro bins	Sourced through ESPO Framework - different supplier options available	N/A	N/A	N/A	£2,000	0	No	usually refurbish rather than purchase new containers, volume varies per annum	
SMDC	Containers - procurement of other plastic containers	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
SMDC	Containers - procurement of sacks	Cromford Polythene	N/A	31/03/2017	31/03/2019	£30,000	0	Yes - HPBC	ESPO mini tender process used via framework - all Operational Services requirements are sourced through this contract i.e. Street Cleansing, Horticulture and Waste requirements.	
SMDC	Containers - collection / disposal of spent containers	Obtain three quotes from known compaies when service is required	N/A	N/A	N/A	N/A		No		
SMDC	Other services - removal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Responsibility falls to Enforcement Team not aware of contractual arrangements	
SMDC	Other services - disposal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Responsibility falls to Enforcement Team not aware of contractual arrangements	
SCC	Treatment - energy from waste Four Ashes	Veolia	Enterprise Drive, Four Ashes Business Park	31/03/2039	4 years	£32million (SCC portion 14.4million)	£-20million (SCC Portion -£8million)	Yes - SCC lead authority for the Contract; Sandwell MBC, Warwickshire CC and Walsall MBC	Cost and revenue have been split into the total Contract amounts and costs relevant to SCC.	
SCC	Treatment - energy from waste Hanford	Hanford Waste Services	Campbell Rd, Hanford, Stoke-on-Trent	07/03/2020	No extensions	£9.8million (SCC portion £5.1million)	£-2.1million	Yes - Stoke-on-Trent CC lead authority for the Contract.	Costs have been split into the total Contract amounts and costs relevant to SCC.	
SCC	Treatment - street sweepings	Sita	Neachells Lane, Wolverhampton	02/01/2019	3 year extension	£250k	No income	Warwickshire CC procured the original Contract, but allowed other Authorities to use the Contract accordingly. Therefore, while SCC's Contract is directly with Sita, it is through the Warwickshire arrangement.		
SCC	Treatment - street sweepings	Leicestershire CC (Contractor is Veolia)	Ling Hall landfill site, Rugby, Warwickshire	06/02/2016	Annual Extensions	£90k	No income	Leicestershire CC operates the Contract with Veolia directly, SCC has an agreement in place with Leicestershire for the delivery of circa 2,500 tonnes of Sweepings into the facility.	Contract value for Leicestershire is unknown.	
SCC	Closed landfill	Initial Projects Ltd (t/a Enitial)	Offices based at Four Ashes Business Park	30/06/2021	3 years	73k (including capital expenditure per annum, which can vary)	Variable income	No	The Contract is structured to enable Enitial to generate additional revenue from the Closed Landfill sites where possible. However, the amount of revenue will depend on the technology/process used on the sites, therefore, it will vary annually.	
SCC	HWRC operation	FCC Environment	Office based at Stone HWRC; operating various site locations for HWRCs across Staffordshire	28/08/2020	Two 4 year extensions	£4.1million	£-500k	No	While there are elements of fixed revenue, the total revenue amount will fluctuate depending on recycling performance and amount of waste throughput on the HWRCs.	
SCC	Other - please state								There are a also some minor waste streams that go to various disposal/treatment facilities, for which we don't have formal Contracts. These small quantities are subject to normal SCC accountancy standing orders.	
SoTCC	Waste collection - residual	In-house	N/A	N/A	N/A	N/A	N/A	No	N/A	
SoTCC	Waste collection - recycling	In-house	Council depot	N/A	N/A	N/A	N/A	No	N/A	
SoTCC	Waste collection - garden only	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A	
SoTCC	Waste collection - food only	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A	

SoTCC	Waste collection - garden and food	In-house	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Waste collection - clinical	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Waste collection - bulky	In-house	Council depot	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Waste collection - trade	In-house	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Transfer - residual	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Transfer - recycling	In-house	Burslem rear of HWRC	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Transfer - street sweepings	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Bring banks - Dry recycling	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Bring banks - Paper	Palm paper	MRF unknown, currently not of suitable standard to be sent to mill.	No fixed term	No fixed term	N/A	N/A	No	N/A
SoTCC	Bring banks - Card	Moore's Metals	Stoke on Trent	No fixed term	No fixed term	N/A	N/A	No	N/A
SoTCC	Bring banks - Card	Brown's Recycling Ltd	Stoke on Trent	No fixed term	No fixed term	N/A	£19,500	No	N/A
SoTCC	Bring banks - Glass	Berrymans	South Kirkby, Pontefract WF9 3NR	No fixed term	No fixed term	£1,125	N/A	No	N/A
SoTCC	Bring banks - Plastics	Moore's Metals	Stoke on Trent	No fixed term	No fixed term	N/A	£1,100	No	N/A
SoTCC	Bring banks - Cans	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Bring banks - WEEE	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Bring banks - Textiles	JMP Wilcox	West Midlands WV14 7NH	No fixed term	No fixed term	N/A	N/A	No	N/A
SoTCC	Bring banks - Shoes	JMP Wilcox	West Midlands WV14 7NH	No fixed term	No fixed term	N/A	N/A	No	N/A
SoTCC	Bring banks - Media and books	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Containers - procurement of wheeled bins	One51 ES Plastics (UK) T/A MGB Plastics	Rotherham S61 4RJ	N/A	N/A	N/A	N/A	No	Different suppliers depending on price and containers required
SoTCC	Containers - procurement of Euro bins	One51 ES Plastics (UK) T/A MGB Plastics Abfallbehälter & Container Weber UK Ltd	Various locations	N/A	N/A	N/A	N/A	No	Different suppliers depending on price and containers required
SoTCC	Containers - procurement of other plastic containers	One51 ES Plastics (UK) T/A MGB Plastics	Rotherham S61 4RJ	N/A	N/A	N/A	N/A	No	Different suppliers depending on price and containers required
SoTCC	Containers - procurement of sacks	Imperial Polythene Products Ltd	Colnbrook	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Containers - collection / disposal of spent containers	Luxus Ltd	Louth LN11 0LQ	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Other services - removal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Other services - disposal of abandoned vehicles	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Treatment - commingled (MRF)	Regen Waste Ltd	Newry, NI	22/01/2016	Interim contract	£750,000	Not known	No	N/A
SoTCC	Treatment - commingled (MRF)	SITA UK (Secondary)	Landor Street B'ham	N/A	No formal contract	£150,000	Not known	No	N/A
SoTCC	Treatment - paper (mill)	Northern Trading	Broker, various	22/01/2016	No formal contract	Not known	£5,000	No	N/A
SoTCC	Treatment - garden only	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Treatment - food only	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Treatment - garden and food	Vital Earth	Ashbourne	31/03/2020	10 years	£750,000	Not known	No	N/A
SoTCC	Treatment - street sweepings	In-house	Biogenie, Meece	01/09/2015	9 months	£120,000	Not known	No	N/A
SoTCC	Treatment - confidential waste disposal	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Treatment - clinical waste	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Treatment - bulky	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Treatment - energy from waste; Hanford	Hanford Waste Services Ltd.	Hanford EfW	31/03/2020	25 years	£6,000,000	Not known	Staffs County Council	N/A
SoTCC	Treatment - energy from waste; Four Ashes	N/A	N/A	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Disposal - landfill	Lafarge	Sapphire (Walley's Landfill)	No formal contract	No formal contract	£200,000	Not known	No	N/A
SoTCC	Closed landfill	In-house	Wimpey Cobridge, Sneyd Street	N/A	N/A	N/A	N/A	No	N/A
SoTCC	Closed landfill	In-house	Newford Valley, Sneyd Green	N/A	N/A	N/A	N/A	No	N/A
SoTCC	HWRC operation	MESE	Hanford HWRC	12/07/1995	12 years	£700,000	Not known	No	N/A
SoTCC	HWRC operation	FCC Ltd	Burslem HWRC	12/07/1995	25 years	£700,000	Not known	No	N/A
SoTCC	Street litter disposal	Hanford Waste Services Ltd.	Hanford EfW	31/03/2020	25 years	£6,000,000	Not known	Staffs County Council	N/A
SoTCC	Supply municipal waste for treatment at Hanford EfW	Shanks Waste Services	Buckinghamshire, MK1 1BU	31/03/2017	3 years from 1 April 2014	Not known	£1,090,000	No	N/A
SoTCC	Disposal of non-combustible waste from Hanford	Biffa Waste Services Ltd	Newstead	31/03/2020	Not known	Not known	Not known	No	N/A
SoTCC	Bring banks - Cartons	Recresco	Nottingham NG17 8AP	No fixed term	No fixed term	Cost neutral	Not known	No	N/A
SoTCC	Scrap Metal	Moore's Metals	Stoke on Trent	No fixed term	No fixed term	Not known	£97,500	No	N/A
SoTCC	WEEE - Small	Moore's Metals	Stoke on Trent	No fixed term	No fixed term	Not known	Not known	No	N/A
SoTCC	TVS/CRT/Monitors	Moore's Metals	Stoke on Trent	No fixed term	No fixed term	Cost neutral	N/A	No	N/A
SoTCC	WEEE - LDA	Valpak	Warwickshire CV37 7GW	No fixed term	No fixed term	Not known	£20,550	No	N/A
SoTCC	HWRC Fluorescent Tubes	Valpak	Warwickshire CV37 7GW	No fixed term	No fixed term	Cost Neutral	N/A	No	N/A
SoTCC	HWRC Fridges	Valpak	Warwickshire CV37 7GW	No fixed term	No fixed term	Cost Neutral	N/A	No	N/A
SoTCC	HWRC Furniture	Furniture Mine	Stoke on Trent	No fixed term	No fixed term	Cost Neutral	N/A	No	N/A
SoTCC	HWRC Oil	Eco Oil	Newport, Wales NP19 7AA	No fixed term	No fixed term	£1,200	Not known	No	N/A
SoTCC	HWRC Wood	Mbar	Cheadle	No fixed term	No fixed term	Not known	Not known	No	N/A
SoTCC	HWRC Wood	J Moody	Telford	No fixed term	No fixed term	Not known	Not known	No	N/A
SoTCC	HWRC Wood	Hadfields	Manchester M34 7LB	No fixed term	No fixed term	Not known	Not known	No	N/A
SoTCC	HWRC Plasterboard	Browns	Stoke on Trent	No fixed term	No fixed term	Not known	Not known	No	N/A
SoTCC	HWRC Rubble	CMR	Stoke on Trent	No fixed term	No fixed term	£21,814	Not known	No	N/A
SoTCC	HWRC Soil	Brown Recycling	Stoke on Trent	No fixed term	No fixed term	Not known	Not known	No	N/A
SoTCC	HWRC Asbestos	FCC Environmental	Regis B65 9WQ	No fixed term	No fixed term	£1,500	Not known	No	N/A

ITEM 6e - Disposal costs (Staffordshire County Council)

WCA	W2R		Hanford		HWRC Op costs ^{(4) (5)}		HWRC Residual disposal ^{(6) (7)}		LHF HWRC ⁽¹⁾	Tipping away costs	Transfer station costs	Total	Cost per tonne
	tonnage	Cost ⁽²⁾	tonnage	Cost ⁽³⁾	tonnage	Cost	tonnage	Cost					
Cannock	18,283.01	£1,035,879.44	0.00	£0.00	15,290.59	£711,353.76	3,792.48	£223,440.82				£1,970,674.02	£58.70
South Staffs	20,409.23	£1,156,346.89	0.00	£0.00	8,209.14	£381,908.26	1,760.96	£103,750.14				£1,642,005.29	£57.38
Stafford	11,845.24	£671,127.75	12,132.44	£767,093.98	12,797.63	£595,375.47	2,901.86	£170,968.33				£2,204,565.53	£59.95
LDC/TBC	33,687.81	£1,908,685.15	0.00	£0.00	11,146.96	£518,582.47	3,646.01	£214,811.28	£158,000.00	£105,819.00	£252,359.90	£3,000,257.79	£66.92
East Staffs	19,705.28	£1,116,462.46	1,056.90	£66,824.28	10,409.90	£484,292.73	2,327.67	£137,138.89			£266,672.00	£2,071,390.36	£66.45
NULBC	0.00	£0.00	25,359.40	£1,603,390.83	4,066.77	£189,195.59	1,166.64	£68,734.71				£1,861,321.12	£63.25
SMDC	0.00	£0.00	19,382.27	£1,225,476.70	13,917.27	£647,463.73	4,253.26	£250,588.51			£83,502.47	£2,207,031.41	£66.28

The costs above do not include £260,000 of landfill disposal, £375,000 of street sweeping disposal and tipping away payments relating to street sweeping

* All rates and tonnages used at 14/15 level

* Disposal to Poplars landfill has been ignored but 2,800t was delivered at a cost of £260,000

* Street sweeping disposal has been ignored at a cost of £375,000 + tipping away

(1) LHF HWRC taken from invoices paid to WCC

(2) W2R cost is a net figure of cost of disposal minus electricity and PFI credits

* W2R input tonnage includes all of SCC's inputters (WCA's and HWRC's)

(3) Hanford total charge includes all diversion charges and ash treatment

(4) HWRC Op costs is total contract cost for 14/15 with tonnage figure capturing all tonnage (recyclate, rubble and disposal) going through the sites and any costs relating to fly tipped material

(5) HWRC costs includes the facility payment for fowlchurch transfer station

(6) HWRC - costs for disposal of black bag and bulky waste are a combination of charges (average gate fee) at Hanford and W2R

(7) HWRC - costs for disposal for LDC/TBC include cost of disposal of LHF HWRC residual waste (SCC's share)

Agenda Item 7

From: Henderson, John (CXO) [<mailto:john.henderson@staffordshire.gov.uk>]
Sent: 20 October 2015 17:20
To: Ian Thompson; 'andy.o'brien@eaststaffsbc.gov.uk'; tony-goodwin@tamworth.gov.uk;
simon.baker@staffs Moorlands.gov.uk; s.winterflood@sstaffs.gov.uk; Tony McGovern;
diane.tilley@lichfielddc.gov.uk; john.sellgren@newcastle-staffs.gov.uk
Subject: CXO meeting 7th October 2015 – Green Waste Credits

Dear All,

CXO meeting 7th October 2015 – Green Waste Credits

I would like to take this opportunity to thank you and the other Chief Executives for the positive engagement we had in regard to our waste management budgetary pressures and in particular the payment of credits for green waste composting. We had a very open and positive discussion about the need to think about the whole waste system across Staffordshire if we are to find savings for the public purse. To clarify our mutual understanding of the current situation, I would like to confirm the following points.

The County has an existing MTFS pressure of saving £1.5m from 16/17 onwards. The only current viable proposal would be to change the recycling credit to the WCAs for green waste to a cost of treatment only payment. The County Council has powers of direction which would allow us to enforce this change on the WCAs. However, we fully understand and sympathise with the financial and political pressures this would impose on the majority of the WCAs in Staffordshire and would wish to achieve these saving by other means if at all possible.

It was therefore agreed at the meeting that the county will not seek to impose this saving if the districts and boroughs agree to freeze the 3% inflation rise in the credit for green waste until 18/19. As I understand it, there is a Joint Waste Management Board meeting on 28th October where I hope we can brief our relevant Portfolio Holders to agree this proposition.

We also agreed that the Staffordshire Waste Partnership will also commit to working closely together in order to help SCC meet the £1.5m pressure we now have in our waste budgets through a holistic and pan county approach across collection, recycling, reuse and disposal functions within the county. I understand that this work is already underway and a timetable for presenting initial findings and suggestions has been put to the Partnership. It will not surprise you to read that the county will not be able to sustain this financial pressure indefinitely; if the partnership is unable to find the savings across the system by 2019 then it is highly likely that SCC will have to revisit options for making the saving, which would not exclude revisiting Green Waste Recycling Credits. However, I am confident based on the almost 6 months I have spent in Staffordshire that we have the capability, innovation and drive between us to make this happen.

I look forward to seeing all of you on 5 November in Lichfield.

Kind Regards,

John

Staffordshire County Council

A Connected Staffordshire where everyone can prosper and be healthy and happy

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